

**MINUTES OF THE BOARD OF DIRECTORS OF THE  
SOUTHEASTERN PUBLIC SERVICE AUTHORITY OF VIRGINIA**

**August 24, 2011**

The Annual Meeting of the Board of Directors of the Southeastern Public Service Authority (SPSA) was held at 9:30 a.m. in the Regional Board Room at the Regional Building, 723 Woodlake Drive, Chesapeake, Virginia. The following members were in attendance or as noted:

Mr. Marley Woodall	(CH)	Mr. Eric Martin *	(CH)
Mr. Everett Williams <i>absent</i>	(FR)	Ms. June Fleming <i>absent</i>	(FR)
Mr. Theodore Hardison <i>absent</i>	(IW)	Mr. W. Douglas Caskey	(IW)
Mr. Joseph Leafe	(NO)	Mr. Stanley A. Stein	(NO)
Mr. G. Timothy Oksman	(PO)	Mr. George M. Willson	(PO)
Mr. Roy Chesson	(SH)	Mr. Michael Johnson <i>absent</i>	(SH)
Mr. James C. Adams, II <i>absent</i>	(SU)	Ms. Selena Cuffee-Glenn	(SU)
Mr. Page Johnson <i>absent</i>	(VB)	Mr. John Barnes <i>absent</i>	(VB)

\* Indicates Late Arrival

\*\* Indicates Early Departure

(CH) Chesapeake; (FR) Franklin; (IW) Isle of Wight; (NO) Norfolk; (PO) Portsmouth;  
(SH) Southampton County; (SU) Suffolk; (VB) Virginia Beach

Others present at the meeting included the Alternate Ex-Officio Members Jon Mendenhall (SH), Eric Nielsen (SU) and Dr. Betty J. Meyer (CH) and the following SPSA executives Mr. Rowland (Bucky) Taylor, Executive Director, Ms. Liesl R. DeVary, Deputy Executive Director and Treasurer, and Mrs. Lou Ann Ivory, Executive Assistant and Secretary, Trey Huelsberg, General Counsel, and staff from SPSA and the Hampton Roads Planning District Commission.

The meeting was then called to order by Chairman Leafe and was followed by the invocation by the Chair, the Pledge of Allegiance, and Roll Call by Mrs. Ivory. A quorum was present.

**PUBLIC COMMENT PERIOD**

There was one speaker for the Public Comment period that was called to the podium by the Chairman, Mr. John C. Holland.

John C. Holland, Jr., 4801 Nansemond Parkway, Suffolk, VA 23435

“Good morning, those who might not know me I’m John C. Holland, Jr., I have an industrial demolition debris landfill out in Driver. With the pending storm coming, you don’t know what’s going to happen but, I thought I would let you know, I have a large variance of new landfill to dump in, an extra 40 some acres for stockpile. Three grinders set up including one that belonged to SPSA a month ago as well as a lot of the small businesses that pay taxes and

your municipalities when Isabel hit it was like what happened to us, we needed the business and I deal with just about all of them. I am more than happy to refer your local tax paying demolition, tree haulers, roofing companies, and so on to any of the cities. Last storm it took a while for the storm chasers to get here and get set up, your roads and all have to be cleaned up to even start that process. A lot of the stockpile areas and my studies that were used in the past have now been developed and some private owners that lived through it, I don't think are going to let it happen on their property again. So, anyway I am open, I am ready if it hits tonight and I can run 24 hours, 7 days a week, just like I did last time. Set up flights and large stock piles of stone as well. Also, watching our government run out to help our own citizens has been kind of slim for lack of a better word; my motto is while you are waiting for help from the government you might want to help yourself. And I have no problem referring my customers to the private citizens as well. Thank you."

Chairman Leafe thanked Mr. Holland saying we appreciate the information and your offers with regard to the upcoming storm. We are all hopeful that we don't repeat an Isabelle, but those of us who lived around here long enough to know that a lot of these things happen and so it is better to be prepared in any event. We thank you for the comments.

1. **INFORMAL ITEMS: DISCUSSION ONLY**

A. MONTHLY REPORT ON WTE OPERATIONS

Chairman Leafe noted that the monthly report from Wheelabrator had been included in the agenda packet and called on Mr. Paul Grego to present the report.

Mr. Grego said, "Thank you, Mr. Chairman. Good morning, Board. The total waste received by SPSA was 37,585 tons. The waste delivered to the RDF plant was 48,720. The total RDF process for the month was 39,816 tons. And the ash to the landfill in Virginia Beach was 11,782. The electric sold to the grid was 15,124 megawatts and steam to the Navy was 22,187. Overall boiler availability was 73 percent for the month with generator availability at 100 percent. No environmental incidences. We still remain under a Joint Consent Order with the DEQ through May of next year. There were no OSHA reportable accidents for the period; however, we did have our first recordable in 280 days. It was very minor and unfortunate last Friday so the clock goes back to zero. But they did a great job and they were recognized for that and we will keep up the good work in safety. We completed two outages last month. They went well. As part of the sale improvement plan, trantbare replacement of ductwork and expansion joints, those are complete on units one and two, and just a lot of hurricane preparedness coming up for the rest of this week. That's all I have."

Chairman Leafe asked if there were any questions of Paul with regard to the report and there being none he thanked him for the continuing activity.

## B. EXECUTIVE DIRECTOR UPDATES

Chairman Leafe then said called on Mr. Taylor to give his updates. Mr. Taylor said we have not received any odor calls regarding the landfill. Ash is now being taken to the Regional Landfill. There haven't been any hiccups and everything seems to be working well with that. We have not hired the part-time person so we are covering it at this time with personnel from the landfill. Two candidates have been chosen and should be going through orientation soon so they should be on the job before too very long.

Cell VII items from DEQ, we are working on those and have been meeting the deadlines for each one. The next deadline will be September 8th. The new flare was supposed to be installed by that time. It is already installed, up and operational. DEQ has already received the paperwork. We budgeted \$350,000 for cover material that appears is going to be required on Cell V. At this point in time, we are going out for bids. We hope to be able to bring back to you the final contract within the next 45 to 60 days. We will see at that particular point in time whether that \$350,000 still stands or whether we will need additional funds to do the project. We will be using field material from on site for this particular project. While working during the first days of the ash disposal, that was couple days ago, we noticed that there was smoke coming out from the Bi-metal facility. We did have at that time two people at the landfill looking over the ash deliveries and James Boone and William Eure were able to get into the Bi-metal facility. Bi-Metal had a fluff container that was smoldering and so the landfill personnel were able to put it out.

We did hold a meeting with Virginia Beach on August 3rd. The meeting was very cordial and went very well. We had already presented to you those items that we felt like were things we needed to discuss. They were done at the last meeting and that was used as our outline. We did add a couple of things to it and one was when engineering work is to be done. We would like to have an idea of what is going to be done in advance if possible and if there are going to be operational changes at the landfill. If we could just know about it in advance that would help us also.

The operational issues that we listed, the group came to agreement on all of those. The monthly bills will be supplied to us within the 30-day period that is required. The monthly tonnages will be reconciled. The garage charges that SPSA receives are the same as the other departments in Virginia Beach. The indirect cost portions of the bill has already been provided. We also setup monthly meetings with personnel. They had a meeting last week that was Scott [Whitehurst], Charlie [Fagg], and John Barnes and Steve Uperty from Virginia Beach going over whether there was a question in the bill or anything regarding operations. They will be meeting on a regular monthly basis. I mentioned the work orders for engineering and, of course, changes in landfill operations. The next meeting is set up for September 14th. At that time, we will be able to get more involved with the two larger issues that we have; the allocation method for the development, closure and post closure cost for Cells Phase 1 and 2A at the Virginia Beach landfill and also the use of contracted waste in

determining Virginia Beach total waste. They will be the prime items for discussion on the 14th.

The computer conversion system continues. The next major item will be the work order and vehicle maintenance and that's scheduled to go live September 1<sup>st</sup>. We have already done our customer billing and payment of vendors and, of course, payroll has been done for some time now.

The other items, we had some discussion regarding additional personnel that may be needed as far as the finance department is concerned. We are beginning to look at the job description. We hope to have something more definitive for you at the September meeting. We also have items regarding the financial reports. We will be looking at those a little closer in the future and we will probably be making some modifications to them. If you have anything specifically that you would like to see please let Liesel [DeVary] or I know so we can look at those and see if that information can readily be provided during the monthly report period.

### C. CHAIRMAN'S COMMENTS

Chairman Leafe said let me make a few comments and then a suggestion that I am asking the administration for our September meeting. So often we go in and work from these things and we look for what the issue on the table is and what we need to solve and I think that over the past 18 months we as a Board and as the administration have addressed a lot of issues that the organization had and I think have done a pretty good job in addressing those. It doesn't mean that the job is done, but let me just tick off a few of those before I get to an issue we need to go ahead and address. One is, we started out with I think two really big things on the table, one was the contract and completing the sale of the waste to energy to Wheelabrator and the other was substantial odor problems that we had, and complaints and it was the subject of a number of the earlier meetings. Both of those I think have been and were addressed very satisfactorily. We completed the sale. In conjunction with that we completed a debt plan that has the organization debt free by 2018 and also has permitted the substantial reduction of tipping fees. The administration has focused one of the other things that we have major concerns with was the amount of money that was being spent on professional fees, legal fees, and consultants and various and sundry ways. I think that that has been addressed again very positively, so that we have those issues under control. The administration has also done substantial efforts in terms of insurance and reduction and costs and examining all of that. In the accounting arena and the computer operation, modernization and the space consolidation within the building have all made substantial cost savings for the organization and ultimately that flows to the communities through the tipping fees. I think most of our major transfer stations have been updated and repaired, Chesapeake, Virginia Beach, Norfolk. There may have been others, but these have been done. We completed a new gas contract with our contractors and part of that included the addition of piping in Cell VI that was also addressed a substantial issue related to the odor problem. We got the approval from DEQ for the Cell VII expansion which is out there and provides within the

landfill substantial capacity well into the future if it is needed as part of the waste disposal for SPSA and for our region. We sold the recycling building and applied that to debt and most recently we made the decision to put the ash in the regional landfill which will enhance future capacity for Virginia Beach at that landfill but will also, we believe, save SPSA and the member communities substantial dollars related to closure, post-closure costs on for not using that landfill. So it is easy to let these things get mixed up in the mishmash of everything we do and not recognize that for a period of 18 months there has been a lot accomplished with the organization and great credit goes to the staff and administration for their efforts in doing that.

So where are we now? We still have some issues that Bucky addressed and they are working on with Virginia Beach in terms of our cross structure and a couple of issues there and there are just a few things that we need to continue to focus on. Doesn't mean there are no other things, in any ongoing organization there are areas where improvements can be made, but we have the SCS study which was commissioned by the member jurisdictions through the HRPDC, that is ongoing and I think they are to finalize in September, or the October time frame in terms of recommendations, options for the communities and their solid waste in the future. It seems to me that, I have learned in these 18 months that we have a lot of good minds and a lot of smart people around this table who know various degrees of detail about solid waste and operation, and our communities will benefit from our input as they refine their own decisions. And so, what I would like to do is have us take some time at the next meeting to address our options and our thoughts of what role we may be able to play if any, in 2018, in order to help the communities along. We understand that we can shut down by 2018. We can shut down the landfill; we can shut down the operation, and end the business so we know that is an option that can be done. Beyond that, it seems to me that there are a variety of potential roles that SPSA or a regional organization can play for the communities and I think that we would benefit in making our decisions but also our communities would benefit substantially if we had some of those discussions and our Board members, many of you of course represent directly your jurisdictions, too, could bring their thoughts to the table and maybe we can lay out some options that might be available in terms of roles, whether operational roles or whether in contracting roles or just what it may be, and as I say, it obviously can go from a role of nothing to a role of something substantial. But we have the resources in place to work with at this point in time, and I say those decisions probably need to be made more early on so you don't get forced into some bad choices. So with those preliminaries what I would like to recommend again is that we set aside some time at the next meeting and that the administration bring some material to us. And I would like everyone to in whatever fashion you see fit, whether you submit something in writing or however you can get it to Bucky, and Liesl on ideas of direction that we may try to focus on. Okay. With that, that completes the Chairman's comments for this morning.

## 2. ACTION AGENDA

### A. MINUTES OF THE BOARD MEETING

Chairman Leafe said the minutes of the previous meeting, the July 27, 2011 meeting, had been submitted in the agenda. Mr. Willson (PO) then made a motion that the minutes be approved as presented and it was seconded by Mr. Martin (CH). All present voting yes; opposed none; motion approved and carried by a unanimous and recorded vote.

### B. FINANCIAL MATTERS

#### 1) Financial Reports

Chairman Leafe called upon Ms. DeVary for the financial reports. Ms. DeVary provided a copy of her PowerPoint which is herein attached as Appendix A and took the Board through her financial presentation saying that for the month ending July 31st, revenues exceeded expenditures by nearly \$1.27 million. Tipping fees are down about 7 percent as presented to the same time frame last year or in July of 2010. And that's due to about a 9 percent decline in municipal waste as well as the \$5 per ton reduction in the tipping fee. Construction demolition debris tonnages in comparison to one year ago for the month of July are down about 19 percent. However, revenues have remained stable and in budget expectation since we increased the per ton fee by \$10. For the month of July municipal tonnages were almost 36,000 tons compared to 39,000 a year ago, 43,000 tons two years ago, and 50,000 tons three years ago. So, that's a pretty dramatic decline.

For the month ending July 31st our total expenses were \$2.87 million as compared to \$3.5 million that we incurred last July. The largest reason for that decline is we had a significant reduction in our service fee we pay to Wheelabrator for the month of July and that was done at the request of Wheelabrator. SPSA hauled 9,865 tons of diverted waste from our transfer stations to our landfill and that was the equivalent of about \$701,000 so that amount offset our monthly expense to Wheelabrator.

The O&M expenses illustrated for the month of July is merely an estimate. We haven't received the invoice yet for July so I just estimated it at one-twelfth of the budget. Just for what it's worth, diesel fuel the average cost per gallon in the month of July we paid \$3.26 as compared to \$2.14 that was paid a year ago in July, and we have budgeted \$3.25 per gallon, so our staff watches these prices very closely and usage and we certainly will let you know each month if there are any concerns when it comes to the budget.

Capital expenses for the month of July were about \$150,000. That was primarily for capital projects that were not completed at June 30th that we carried forward. And there are about \$400,000 that we are bringing forward. The four projects that weren't completed were the tractor refurbishments and the tipping floor repairs at

Norfolk and Landstown and then our software conversion. Cash balances are \$22.7 million in our operating account plus another \$10 million in the operating reserves. That's all the excitement for the month of July.

Chairman Leafe asked if there were any questions. Mr. Woodall (CH) said when you send this to us you send it in PDF and I would like it in Excel because I have my own programs that I use and have developed and I can't touch your PDF files. Now, ongoing through these I have 14 or 15 things that change rather drastically but small amount of dollars but in a good way, expenses decreased so a lot of them I won't go into but workmen's comp, \$10,000 to \$18,000 from June to July, was that the year end? Tell me what that was. MS. DEVARY: I mentioned that we had retro-adjustments to workers comp insurance for previous years.

Mr. Woodall also had a question about the \$22 million and \$10 million noting that in July you are up \$1.2 in revenue over expenses which is \$3-million-dollar swing. What was that? Ms. DeVary said she did not have the June report here with her and Mr. Woodall replied excess revenue, how much money you made from operations? The exact number is \$1,936,029. Ms. DeVary replied I think it was still revenues. Mr. Woodall said no, I don't think it did. Look at that and get back to me, please, why it is that much. Chairman Leafe said I think that's a good question; get Mr. Woodall the answer and then you can provide it to us. Ms. DeVary asked if anyone else would like the Excel spreadsheet monthly, or should I just send it in the monthly report and no one else was interested in receiving this format.

Mr. Woodall said excess revenue over expenses for the month of June 2011; you have in parenthesis indicating a loss, \$1,963,029. Look at that for me and tell me what the answer to that is. Now the operating funds, you have \$10 million that has been sitting there like a rainy day fund, when did you develop that and how did you develop it and when was the last time you revisited it? Ms. DeVary said the \$10 million we are required by the bond resolutions that we have three months operating reserve. This amount was established in 2010 and we are not required at this point, we only need to have around \$8.5 million, but we just kept it at \$10 million and it's been a roundabout. Mr. Woodall said he thinks a general rule of thumb is about two and a half times your operating; what do you call your operating earnings? Ms. DeVary said the bond resolutions require more than that and the amount I'm using is \$15 million in operating plus the amount for Virginia Beach and Wheelabrator. It's done as a budget. I am not adjusting it month to month. Chairman Leafe said he thinks we operate on a bond requirement that we can't. Because of our bonds and past history we have some burdens on us that maybe make us not a purely independent operating business. Ms. Cuffee-Glenn said we should keep it as high as we can to make sure we are solvent. Mr. Woodall said you take money out of the cities' pockets in tipping fees for that luxury and I don't think we need to manage the cities' money. Ms. Cuffee-Glenn said I don't think we can go back and change what has been done as it relates to the debts that's been issued so whatever happens to change that would have to be decision of the Board not one person. Mr. Woodall said whatever the bond issue is

the bond issue is that's the way it should be but to have excess. Now let me get back. You have got \$20 some million in excess, \$22 million in the Wachovia account or Wells Fargo. Ms. DeVary said the balance of the cash excess. Mr. Woodall said we have about \$7 million from debt that we were going to pay that we didn't pay; is that right? Ms. DeVary replied yes. Mr. Woodall said so you basically have \$13 million in there plus the \$15 million plus the \$7. Why haven't we paid? And I think Mr. Adams said last time and you said there was stuff we could pay, if I understood you correctly; if I didn't correct me. But if there was why haven't we paid that? It's been over a long period of time and we are still charging the tipping fees that you are charging and use the debt fee to determine the tipping fees so we are basically paying a little bit more somewhere that we don't need to be paying. Why haven't we paid the \$7 million and what are your plans for the \$15 million?

Chairman Leafe said we haven't decided as a Board to do that. Mr. Woodall said the Board has \$20 million and only \$13 was paid. The Board has decided on \$20; the only thing we have left to talk about is roughly \$15 million. Chairman Leafe said what it goes to. But, Woody [Woodall], we have out there an unknown that came up in the last two or three months which has to do with the closing costs and post-closing at the Virginia Beach landfill. And that's part of the issue that we are still working through, and that will get back to us, but it seems to me that until we can work out the percentages and have a better handle on the figure that Virginia Beach gave to us would require that we take a substantial chunk of money and set it aside for closure and post-closure. We don't think that it is going to cost us that kind of money and that we shouldn't be sharing at that level and that's one of the reasons that we moved the ash, major reason that we moved the ash to the Regional Landfill. So we got the \$20 million or \$13 million that something can be done with, but we at least have to consider that it would be, if we went and paid down debt and it is limited on how much we can pay down because we can't anticipate a lot of that stuff, but if we did what we could, and then we find out we have, that Virginia Beach is right and that we have that big number for the closure and post closure down there, then we have to go back to the communities to think about increasing the tipping fee in order to get that money back. Mr. Woodall said increase the tipping fees ahead of time and keep the money; that's what you just said. Chairman Leafe said I didn't think I quite said that. Because the tipping fees, if we can argue about the dollars of it and ultimately make the decision on the dollars of it, in my experience, as limited as it may be, in the local government and political side it is much more difficult to increase tipping fees than to leave them where you are and then take it back and you have seen the communities deal with that on some of the tax increases or decreases when they decided they can take the tax rates down because of the over assessments on real estate, and it is a whole heck of a lot harder to bring it up. But so that just becomes a judgment call and we can make that, again as a Board, but we just have to deal with the temp. Mr. Oksman (PO) said the new SPSA thanks to Delegate Cosgrove and the General Assembly and I would hope that we would learn at least one important lesson from the old SPSA which is that if you set your tipping fees too low, artificially too low

and don't have adequate reserves, and don't do amortization correctly, then you will find yourself in a real, real, big problem. Mr. Woodall said what you are saying is we can better manage the cities' monies than the cities. Chairman Leafé said no, that really isn't true that we can manage their money better than they can. But when we decide to give it back because we don't think we will have an expense and then we find out that we legitimately do have an expense then we have got to go back with our hand out and say we will have to raise your tipping fees because we made the wrong call when when we decided to keep your money. So again, we will make that call again. Mr. Woodall asked when are you going to be ready to do that and Chairman Leafé replied I would hope pretty soon. They have another meeting in September and we will either come to an agreement as to what that ought to be September or October. All of this is sort of needs to come together this fall because we have set in motion some things for ourselves to make some decisions. Mr. Woodall said why don't we just put it on the September agenda and talk about it again and bring us up to date again and Chairman Leafé said certainly for an update; that's very reasonable. We need to all be consistently updated on the facts and where we are going and what our issues are with that.

Ms. DeVary said I would like to point out that it is only excess cash when you are looking at it from a 12-month perspective. Total cash on hand does not cover your liabilities that you have between now and 2018. You have at least \$14 million liability for the landfill closure which you only have \$5.4 million put away. You have debt outstanding over \$53 million which you have to pay between now and then so you only have excess cash when you are looking at it from a 12-month time frame, a fiscal year. So it is up to the Board whether or not you want to return that cash to the communities now and then take it back a year from now. That's your decision. But it is really, none of it is excess cash.

Mr. Martin (CH) said just to echo what Woody [Woodall] is saying is, what we have is what you just mentioned, the liability. We have debt to pay off, we have certain operating expenses, but the big unknown is what is our closure cost contribution going to be and it could be substantial and the sooner we determine what that is, the more time we have to pay it off and determine whether our tipping fees are appropriate. That's the giant question that we have to answer as soon as possible. Chairman Leafé said I absolutely agree. And we all agree on that and that's one of the reasons we moved in the steps of there are some certainty, we are not putting anything else in the Virginia Beach landfill, and so we can begin and they can, too. They gain a lot in the terms of the excess air space, but then we know, I think it is fairly easy to determine how much usage there has been in the past and then what the right kind of proportions and right kind of dollars are at least to give us a reasonable estimate. I don't think anybody disagrees we sure do need to move in that direction and you are absolutely right, Eric.

Mr. Caskey (IW) made a motion for approval of the financial reports subject to audit and the motion was seconded by Mr. Oksman (PO). All present voting yes; opposed none; motion approved and carried by a unanimous and recorded vote.

## 2) Contracts

Ms. DeVary called Purchasing Manager, Mr. Steve Coomer, forward to detail the contract. Mr. Coomer said we have one invitation for bid. We went out for to repair the floors on our MSW trailers, the walking floors. We received 3 bids on that, the one most advantageous to us would be Mack Trailer at \$19,387 so we are recommending approval of that. That's per trailer and there are 25 trailers for a total of \$484,675. Chairman Leafé asked what the likelihood was of there being substantial stuff underneath that has to be added on. Mr. Patrick Lee, Fleet Maintenance Superintendent, replied typically the rear of the trailers will have some wires that have to be replaced and the other area that you have a large object that's been dropped on the trailer you will have some impact damage and certain areas that will have to be replaced but this isn't an extensive amount of money. You may have to do one hundred feet each trailer but we won't know that until slabs have been removed and they will be inspecting the trailers as they go along to make sure they are not replacing something that doesn't need to be replaced. Mr. Woodall (CH) said when you run out of \$484,675 and you have got trailers left what are you going to do then? Mr. Lee said we don't foresee that being the case. Chairman Leafé asked have you had them done before and Mr. Lee replied we have done them in-house before and never had them sent out. Mr. Martin (CH) asked but the question is, are we authorizing just the \$484,000 or do you need \$484,000 plus a 10 percent contingency for the subject? Mr. Lee said the price they're suggesting in there is per foot. Mr. Martin said but that's not included in the \$484,000 and Mr. Lee said no, but we don't know what that is. Mr. Martin said I don't have a problem with approving the base price and a contingency amount to give the staff the flexibility to fund all the repairs but we don't know what we can't see until we strip the top off. Ms. DeVary said then the procedure is if we have a change order that comes through if it is in excess of \$30,000 we have to bring it back to the Board. Otherwise, the Executive Director approves the change order if it is under \$30,000 but if it exceeds \$30,000 we would bring that back to the Board. Mr. Woodall asked is that per trailer or is that for the whole contract and Ms. DeVary replied per contract. Chairman Leafé said that would seem to work. Ms. DeVary said there are sufficient funds budgeted. Ms. Cuffee-Glenn (SU) made a motion to approve the contract as presented and it was seconded by Mr. Willson (PO). All present except one voted yes; one opposed, Mr. Woodall (CH). Motion approved and carried by a recorded majority vote.

## 3. MISCELLANEOUS ITEMS

None at this meeting.

#### 4. INFORMATIONAL ITEMS.

Minutes of the Executive Committee meeting of July 22, 2011 were included in the agenda packet as an informational item.

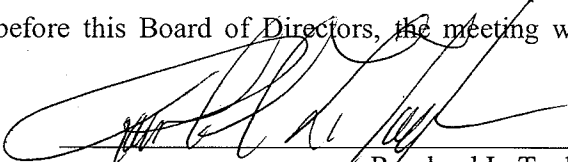
#### OLD/NEW BUSINESS

Chairman Leafe said that would appear to complete the agenda for today. If there is no new business and at that time Ms. Cuffee-Glenn (SU) said just to reiterate, SCS is planning to come in September on the 28th to give the report to the Board. There is a schedule they put out in August, indicating at least next week planning to finalize the document and then Dwight Farmer will be giving an update to the Hampton Roads Planning District Commission Board on the status of what's happened with the SCS report, but they are planning to come to you all on the 28th, that is the goal. Chairman Leafe thanked Ms. Cuffee-Glenn for that update.

Mr. Woodall (CH) suggested bringing ideas next month that might give us some input what we might want to do. Chairman Leafe said my only reasoning on that in terms of September and I do agree with that, it was the idea of getting in front of the cities or communities making their decisions with regard to what's in the -- no, it doesn't, you know the points are valid in terms of what comes first the chicken or the egg, but if we talk about it next month and then have the SCS update, there nothing to keep us from talking about it again in October. It's important enough it seems to me that it is going to take some focus this fall for us in terms of making that decision, to see just exactly what role we are going to play or try to play or not going to play and then we move to do some stuff from there. Mr. Oksman (PO) said I hope each of us will take it upon ourselves as a personal mission to go back to our local governing bodies and make sure this is a blip on their radar, that each of their local governing bodies is aware this is a decision that will have to be made prior to 2018. There is going to be thanks to the CAO's, there's good information based upon which to make that decision, and we just each need to take a personal responsibility for have our local governing bodies to start to think about this. Chairman Leafe said he agreed with that and thanked the Board and then adjourned the meeting.

#### ADJOURNMENT

There being no further business to come before this Board of Directors, the meeting was adjourned.



Rowland L. Taylor  
Executive Director

---

Submitted by: Lou Ann Ivory  
Secretary, SPSA Board of Directors